Car Care Plan
An AmTrust Financial Company

Section 172 statement for the year ended 31 December 2025

It is the duty of the directors to protect the sustainability of the Company, as well as the best interests of its various stakeholders. These stakeholders include:

- regulators and other Government agencies,
- policy and contract holders,
- suppliers,
- employees,
- communities and the environment in which the Company operates,
- other AmTrust Group companies and
- the ultimate shareholder, Evergreen Parent GP, LLC.
- the parent company, CCP Holdings Limited.

When making decisions, the directors consider carefully the potential impact on these stakeholders, including the likely consequences of any decision in the long-term, reviewing and challenging plans to reach an outcome that is designed to balance the interests of all impacted parties.

In order to achieve this objective, the directors have had regard to the matters set out in Section 172 (1) (a) to (f) of the Companies Act 2006 by taking the following interests into consideration where applicable:

- Regulators and other Government agencies: ensuring the long-term sustainability of the Company through adherence to proper governance practices and conduct rules, maintenance of appropriate capital and liquidity positions and compliance with all applicable regulations and legal requirements.
- Policyholders and contract holders: delivering products designed to benefit the policyholder and contract holder at cost effective rates, that comply with regulatory requirements and that comply, where applicable, with FCA customer conduct rules.
- Suppliers: establishing trading relationships on fair and reasonable terms based on local market norms and ensuring clear and timely communication of any relevant business changes which might affect the Company's trading relationship or ability to fully honour its commitments to them under these arrangements.
- Employees: fostering a culture of openness and inclusivity where employees feel comfortable and are encouraged to share their insights and opinions on issues facing the Company
- Communities and the environment: ensuring that the Company acts as a good corporate citizen within the communities it serves and inhabits.
- Other AmTrust Group companies: where the Company uses services from or provides services to other members of the AmTrust Group, establishing terms equivalent to those available from similar suppliers in the marketplace.
- Ultimate shareholder: providing a long-term sustainable enterprise through which the AmTrust Group can grow in its targeted markets, maintaining the AmTrust Group's reputation for high standards of business conduct.
- Parent company: acknowledging the need to act fairly by ensuring transparent reporting, timely communication and equitable treatment in matters such as dividend policy.

Approval

This strategic report was approved by order of the Board on 16 June 2026

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